

CIOR NEWSLETTER

1/2011 – March 2010



NATO's DSACEUR : Use of Reserves is a critical element of deployed forces

By Lieutenant Commander (R) Ole Andreas Uttberg (NOR)

At a time of continuing profound change to the security environment of the Alliance, the spectrum of missions which NATO faces is more wide-ranging and challenging than ever. Within this spectrum, the use of Reserves is a critical element of deployed forces in all environments, the Deputy Supreme Allied Commander Europe (DSACEUR), General Sir John McColl, told CIOR delegates in his speech at the Mid-Winter meeting.



DSACEUR General Sir John McColl

Photo: Henry Plimack (US)

"Therefore, the overall readiness of the Alliance is derived not only from the readiness of the active forces, but also from the availability and readiness of their Reserves. The availability of Reserves, whether for NATO missions or for their periodic training, depends heavily upon national policy, legislation and societal factors such as the encouragement and assistance of the family, the community and the employer whose support and assistance are vital", General Sir John McColl continued in his speech.

DSACEUR then continued; "I know that I speak on behalf of SACEUR when I say NATO is most grateful to have organisations like the CIOR and the CIOMR. Not only to be a strong voice for over one million reservists but also to provide advice and support on Reserve issues to NATO and foster the professional development of reserve officers."

Continues on page 2.

CIOR Address:

P.O Box 908
Sentrum

0104 OSLO

Norway

Website:

www.cior.net

Interoperability amongst reserve forces

In the speech the General also talked about the expertise of the reserve officers bring; "NATO needs not only for the expertise that you bring, but also to promote and enhance cooperation and interoperability amongst reserve forces within the Alliance and its partners and as a contributor to transformation for the future".

Find the whole speech on our webpage:

[http://www.cior.net/getattachment/News/2011/NATO's-DSACEUR----Use-of-Reserves-is-a-critical-el/DSACEUR'S-SPEAKING-NOTES---MWM-CIOR-2011-NATO-HQ-\(EN\).pdf.aspx](http://www.cior.net/getattachment/News/2011/NATO's-DSACEUR----Use-of-Reserves-is-a-critical-el/DSACEUR'S-SPEAKING-NOTES---MWM-CIOR-2011-NATO-HQ-(EN).pdf.aspx)

Message from SACEUR to CIOR



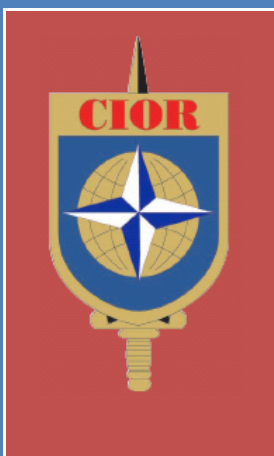
A few days before the [Mid-Winter Meeting \(MWM\)](#) in Brussels, the Supreme Allied Commander in Europe (SACEUR), Admiral James Stavridis (US), sent a video message to the CIOR community

Based on the new [Strategic Concept of NATO](#), agreed at the Lisbon Summit in October 2010, Admiral Stavridis focuses on the following topics, on which he encourages the involvement of CIOR:

- Transition in Afghanistan
- The Balkans - how to proceed
- Russia as a strategic partner
- Missile Defence - integration of NATO and US
- Piracy - we need to solve the problem
- Cyber Warfare - how do we approach this
- NATO command structure reform

Take a look at the video speech here:

<http://www.cior.net/News/2011/Message-from-SACEUR-to-CIOR-before-MWM-2011.aspx>



CIOR provides intercultural understanding

By 1Lt (R) Daniel M. Rother (DEU)

Intercultural understanding and English skills are essential for a successful work within a NATO staff. These skills can be gained due to the work within the CIOR community.



"You are a reserve officer ? ..."

... I thought you are a general staff officer!", Lt. (R) Dr. Marc Lemmermann (DEU) was asked by an active officer just after three weeks of service at RC North ISAF.

This example shows how competent reservists can support missions shoulder to shoulder with their active counterparts. Moreover, this also shows how valuable CIOR delegate`s experience is for NATO`s missions. Lt. Lemmermann is chairman of the DefSec committee, which is CIOR`s own think tank for security issues.

Seven reserve officers of the German delegation went in total on ten missions to Bosnia, Kosovo and Afghanistan in the last years. In fact, Maj. (R) Hauke Disselbeck and 1stLt. (R) Alexander Streitparth even met while serving in Kosovo and Cpt. (R) Jörg Schnurre met his American CIOR colleague Lt.Cmdr. (R) Scot Cregan in Kabul.

CIOR is a benefit for NATO`s reserve officers

Asked how he could explain the huge number of CIOR officers serving abroad, LTC Lemmermann said: "I believe you gain much intercultural understanding while working in the different CIOR committees. And you see how interesting the kind of working can be."

In fact reserve officers from 36 participating nations within and beyond NATO are involved in CIOR. This means that 36 military and civilian cultures are clashing together. In order to work effectively the single reserve officers have to learn to communicate with colleagues from other nations, which implies not only the knowledge of the (English) language, but also about the other culture.

The experience reserve officers gain within the CIOR community due to the work with colleagues from other nations prepares them for an international staff work. Knowing the English language skills and an understanding of each other`s culture is essential for gaining NATO`s missions goals on the Balkans or the Hindu Kush.



The CIOR Presidency Message



Jon Erling Tenvik, President CIOR

Captain (Navy) (R)

<http://www.cior.net/Presidency/Programme/Biography---JON-ERLING-TENVIK.aspx>

We have recently arranged our Mid Winter Meeting (MWM) for CIOR in HQ NATO. I was particularly pleased to see that so many of you found it important and relevant to your organisations to participate at this MWM. This was enabled due to the efforts of Colonel Otta of the International Military Staff, for making it possible to host the conference in the HQ. In addition Captain Jacques de Dekker, our permanent representative, was crucial in making this happen.

We had some busy days with a packed agenda, but before we went to our committees, working groups and councils we had the opportunity to listen to two of our military leaders, Deputy SACEUR and Chair COMEDS, who presented their views and reflections to us.

We also had national lunches allowing you to meet with your Military Representative to the Military Committee and exchange views of the politico-military landscape in general and share experiences from the reservist perspective more specifically. This was a new initiative masterminded by the Permanent Representative.

These are testing times; there is political instability in a number of countries relevant to NATO's Area of Interest. The situation in Libya these days are on the headlines in all media. Our member nations' armed forces are engaged in military operations in Afghanistan on the 11th year, the situation in North Africa and the Middle East is of great importance to us, piracy is posing a real threat to the safe passage of mariners off the coast of Africa and NATO still has an important role to play in the Balkan Region. Additionally, the OECD countries are only now slowly recovering from the financial crisis and subsequent economic downturn that emerged in 2008 – 2009. Just last week UK announced substantial cuts in their military forces.

The combination of a large and diverse portfolio of military operations and tougher budgetary constraints in the member countries will lead to a new round of national military reviews. NATO has now defined its new strategy; the changes are in the process of being implemented. NATO's organisation and Command Structure is following next. In this situation the role of reservists will change and so will CIOR. As I said during the MWM; "The English political philosopher Edmund Burke used to say. You have to change in order to preserve". For CIOR that means that we as an organisation will have to change in order to stay strong and relevant.



SACEUR in his video and DSACEUR in his speech underlined however that we do have a mission, that we do have something to offer and that our support is regarded as of value. The areas he suggested for us were these:

- Transition in AFG
- The Balkans, how do we proceed
- RUS Relation, strategic Partner, how to deal with Russia
- Missile Defence – how to integrate NATO&US
- Piracy, how to solve the problem
- Cyber, how engage in the cyber world
- NATO Reforms, redesign the c2 structure

These are all important areas and we may not have the skills to at the same level in all areas. We did however have a quick workshop among the Council members and the output is the basis for the future work at the In Between Meeting (IBM) in Bergen next month. Then we may be able to give our committees relevant tasking to follow on.

This will not be a walk in the park but will be an opportunity to make a difference and to contribute something of value. CIOR needs all of you in this effort.

BEST WISHES TO YOU ALL.

Summer Congress in Warsaw

By Lieutenant Commander (R) Ole Andreas Uttberg (NOR)



The CIOR Summer Congress in Poland is taking place in August 2011, and becomes the 64th annual Summer Congress for the organization. The Polish Federation's representatives responsible for the 2011 Summer Congress made an updated presentation at the status of the congress at the CIOR meeting at the NATO HQ in Brussels in February.

CIOR's Summer Congress is the biggest event for the organization. CIOR meets twice a year, both in the summer and winter. Throughout the year the organization works through committees that examine issues and provide analysis relating to reserve forces. The focus on this year's symposium and working sessions will be NATO's new strategic concept and the impact this strategy has for reservists.

Find more information about the Summer Congress here: www.cior2011.pl



Spotlight on CIOR capacities at Capitol Hill

By Lieutenant Commander (R) Ole Andreas Uttberg (NOR)

During a hectic week in Washington, CIOR's President contributed to put the spotlight on the CIOR's role towards NATO and other key institutions concerning reserve issues. Captain (R) Tenvik's meetings included key members on three primary House Committees, which have jurisdiction over military reserve issues in the House of Representatives in Washington, D.C.



Captain (Navy) (R) Tenvik traveled to the United States from 27 January - 2 February 2011 to attend the NRFC meeting in Norfolk, Virginia and the Reserve Officers Association (ROA) convention in Washington, D.C. In addition he also held a number of meetings on Capitol Hill. The main purpose was to increase the awareness and build support of CIOR with Members of the U.S. House of Representatives. It was also essential to explain how U.S. Reserve members play a part in CIOR; and build interest for a future CIOR Congress in the United States.

Meetings with Key Members of Congress



John G. Rothrock and Jon E Tenvik
Photo: Henry Plimack (US)

"Captain Tenvik's visit to Capitol Hill was very successful. I believe his goals were met because he was able to cast a wide net with key Members of Congress by linking his discussions with staff via the issue of NATO reserve forces" said the organizer of the Capitol Hill meetings, John G. Rothrock, Chief of Staff for U.S. Congressman Gary G. Miller of California's 42nd Congressional District.

Even though Members of the U.S. House of Representatives were not in town due to a previously scheduled congressional district work period, Captain (Navy) (R) Tenvik met with fifteen key staffers on three primary House Committees which have jurisdiction over military reserve issues. The three committees were the House Appropriations Committee; the House Armed Services Committee; and the House Foreign Relations Committee.



CIOR Seminar about the "NATO's New Strategic Concept and its Plan to Deal with a Complex World"

By Capt. (R) Fabrice Maronneaud (FRA)

Now that the "New Strategic Concept" adopted by the 28 Heads of State and Government of the Alliance at the Lisbon Summit on 20 November will be implemented, CIOR organized its annual Seminar around the topic "NATO's New Strategic Concept and its Plan to Deal with a Complex World".

This annual geopolitical Seminar which traditionally always reflects topical NATO issues has been hosted by CIOR at the Konrad-Adenauer Foundation Conference Centre from 6 to 9 February 2011 in Wesseling, in Germany. This year, there was a full quota of reserve officers in the auditorium with 63 participants from 22 countries, not including people attending from various other backgrounds.

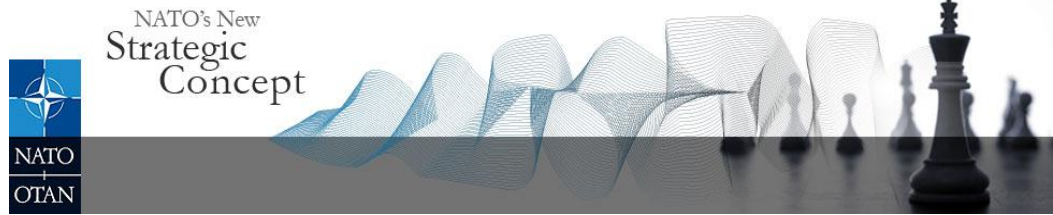
The wide variety of high-ranking participants, both military and civil, made for a breeding ground of different perspectives and, at times, some contradictory points of view. The audience particularly appreciated the richness of the question and answer sessions; the schedule often allowed more than half an hour for exchanges.



Main principles

The new Strategy concept was presented to the reserve officers and the main principles we recapped: Collective Defense, Crisis management, Cooperative Security. Furthermore, New Threats and Security Challenges were also presented: The Threat of Global Terrorism, Cyber-Attacks *"The current amount of economic costs resulting from cyber attacks is estimated at 20 to 50 million Euros per year"*, Energy- and Resources-Security *"90% of global trade by volume is carried by sea with 50% of the world's containers passing through the Indian Ocean"*, Global Effects of Climate Change and NATO- Missile Defense. The new Strategy concept was also the subject of a round table discussion, the theme being *"Potential for Success and Impact of NATO's New Strategic and Comprehensive Approach"*.





Read the complete article here:

<http://www.cior.net/News/2011/CIOR-Seminar-about-the--NATO's-New-Strategic-Conce.aspx>

COMPREHENSIVE APPROACH (3/5) ... the end of CIMIC?

The third in of a series of articles where the Comprehensive Approach has been addressed, can now be found at the following link:

[http://www.cior.net/News/2011/COMPREHENSIVE-APPROACH-\(3-5\)-----the-end-of-CIMIC-.aspx](http://www.cior.net/News/2011/COMPREHENSIVE-APPROACH-(3-5)-----the-end-of-CIMIC-.aspx)

CIOR organized a Symposium, highlighting this subject during its 2010 Summer Congress in August in Stavanger, Norway.

CIOR at

The CIOR group at the social network service "LinkedIn" makes for easier interaction between CIOR stakeholders.

Visit the group at

<http://www.linkedin.com/groups?home=&gid=141818> and sign up as a member of the group if you are a member of the CIOR community or otherwise interested in the activities of CIOR.

LinkedIn is a social network with over 60 million users in 200 countries, primarily used for online networking, maintaining contact etc.

Editorial completed 17 March 2011 by:

Lieutenant Commander (R) Ole Andreas Uttberg.

ole.andreas@uttberg.no

